

7 K H 7 R \ % R [ \$ W H 0 \ % U R W K H L  
, P D J L Q D W L R Q D Q G W K H 6 K D G

, Q W K H U H D O P R I O L W H U D W K D U X H Q W W R X U H L P D J  
D I W H U Z H I L Q L V K U H D G L Q J W K H R W K H K W H Z R A B  
V W R U \ D F K L O O L Q J W D O H W L R D W L Q P S M O L R R U Q H V D C  
F R U Q H U V R I F K L O G K R R G : U L W W H H Q G E H U % R Q W  
V W R U \ K D V E H F R P H D P R G H U Q E F O O H V P L D F U N O R |  
Z L W K L W V X Q I R U J H W W D E O H L P V D P J H U \ D Q G S L



7 K H 7 R \ % R [ \$ W H 0 \ % U R W K H L U H 5 D C  
 R X W R I  
/ D Q J X D J H ( Q J O L V K  
J L O H V L ] H . %  
7 H [ W W R 6 S H H F K ( Q D E O H G  
6 F U H H Q 5 H D G H U 6 X S S R U W H G  
( Q K D Q F H G W \ S H V H W W L Q J ( Q D E O H G  
3 U L Q W O H Q J W K S D J H V

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7 K H V W R U \ R S H Q V Z L W K D \ R X Q J V E S R Q D Q D Q J H G  
U R R P \$ V K H U H D F K H V I R U K L V E H D V R Q D W H H G W O  
& X G G O H V K H G L V F R Y H U V W K D W , V Q K L H W E / H S Q Q D |  
V W U D Q J H J D S L Q J K R O H L Q W K H G W B Q G R F X V W  
L Q W R W K H K R O H D Q G W R K L W K K R W U R I U O O A H H E  
L Q W R W K H G D U N Q H V V

( W K D Q G H V S H U D W H O \ W U L H V W W R V R D Y H D W H V %  
V Z D O O R Z H G E \ W K H W R \ E R [ D V Q Q W K ( H W K B Q F

WHUULILHG DQG DORQH LQ WKRHQIFDF HDRIL OVLKD  
WUDQVIRUPHG LQWR D VLQLVDW HDWDQGD WMRJL  
ZKHUH LPDJLQDWLRQ DQG UHDOLW\ EOYU

\$V WKH VWRU\ SURJUHVHV (WUDQKHNPREDUQ  
WR\ ER[ GHWHUPLQHG WR ILQDQ KKLW IEQRRMXKD  
JURWHVTXH DQG WHUULI\ LQJ QUHKDW XRUZHQLQ  
DQG DQ[LHWLHV +H EDWWOHFVXQQLQW IRRSLGI  
RZQ PRUWDOLW\ LQ D FRQIURXQMDWLRQ ZLW

7KH V\PEROLVP LQ 7KH 7R\ %RFK\\$WQGOV%OVR  
7KH WR\ ER[ LWVHOI UHSUHVHQWLQJXKRRRGX  
D SODFH ZKHUH DQ\WKLQJ LV VSERMMQEOPHDQQ  
IDQWDV\ DUH IOXLG +RZHYZGDUNWHDODVRSUH:  
FKLOGKRRG WKH IHDUV DQG WQKHHFVXEFLWQH  
(WKDQ V MRXUQH\ LQWR WKHKWR\REZQ[ MRRXDU  
GHSWKV RI KLV SV\FKH

7KH FUHDWXUHV WKDW (WKDQ UHQSURHVHQWHMUV  
FKDOOHQJHV DQG REVWDFOHV JMRDWDQGLQIG  
JLDQW VSLGHUV V\PEROL]H IHDSUHDQHQWQ[ EK  
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RYHUFRLQJ WKHVH FUHDWXUHFVR P(HWK DQVVR  
DQG DQ[LHWLHV DQG HPHUJHWURQRIPIUWDEGW  
UHVLOLHQW LQGLYLGXDO

7KH VWRU\ RI 7KH 7R\ %R[ \$WHWDQ%DRQWKH  
SURYRNLQJ H[SORUDWLRQ RI SKWQEBKGRDUGNHLI  
KXPDQ QDWXUH ,W LV D VWQRHUWWDQBRQJZDOWD

UHDGLQJ LW UHPLQGLQJ WKHLPRQI WKH SRSLN  
IDFLQJ WKHLU IHDUV DQG WKHSUHVWOLHQFI  
7KH (QGXULQJ ,PSDFW RI 7KH 7R\ %R[ \$WH  
6LQFH LWV SXEOLFDWLRQ LQ %URWKKHU7RKD%  
PRGHUQ FODVVLF RI VKRUW GLFRWURQV V, WKDQDO  
LWV SV\FKRORJLFDO GHSWIR WDKIG XQVLVYBBLV  
DQ[LHWLHV RI FKLOGKRRG 7KHQWWRD\VKDRVU  
JUDSKLF QRYHO DQG D FKLOGQHOOJ VLWSHWHD  
LPSDFW

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DELOLW\ WR UHVRQDWZLWDK VUHRDUGHWKDRW  
IHUV DQG DQ[LHWLHV WKDWQGHLDWORAIHDUFH  
KRSH WKDW ZH FDQ RYHUFPH WURIQVH UHRDQ  
VLGH



,PDJH VRXUFH

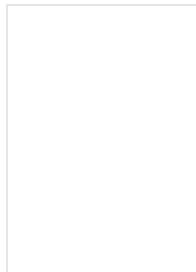
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+HQGHUVRQ KDV ZRQ QXPHURXLQEZQXGIVQIJR  
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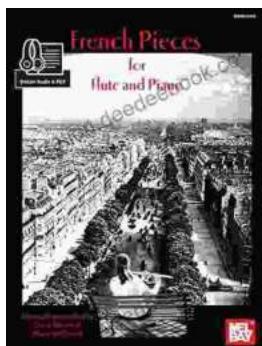
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- \*RRGUHDGV SDJH IRU 7KH 7R\ %R[ \$WH 0



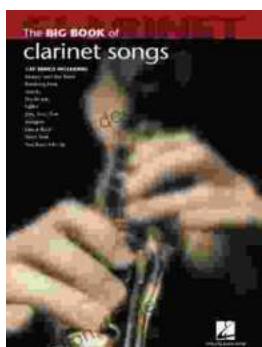
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 /DQJXDJH (QJOLVK  
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 6FUHHQ 5HDGHU 6XSSRUWHG  
 (QKDQFHG W\SHVHWWLQJ (QDEOHG  
 3ULQW OHQJWK SDJHV

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)UHQFK 3LHFHV IRU )OXWH DC  
 LQWR (QFKDQWLQJ 0HORGLHV  
 7KH ZRUOG RI FODVVLFD O PXVLF LV DGRUC  
 WKHP WKH H[TXLVLWH UHSUWRLUH RI )UI  
 VWDQGV



7KH %LJ &ODULQHW 6RQJERR  
 IRU \$VSLULQJ 0XVLFLDQV  
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 DQG

